|          | А   | С           | D           | Е                                       | F           | G           |
|----------|---|-------------|-------------|---|-------------|-------------|
| 1        | South Oxfordshire District Council                    | Budget      | Indicative  | Indicative                              | Indicative  | Indicative  |
| 2        |   | 2025/26     | 2026/27     | 2027/28                                 | 2028/29     | 2029/30     |
| 3        |   | £           | £           | £                                       | £           | £           |
| 22       | Base budget bfwd                                      | 23,445,503  | 23,445,503  | 23,445,503                              | 23,445,503  | 23,445,503  |
| 23       | Revisions to base budget                              |             |             |   |             |             |
| 24       | Opening budget adjustments                            | (37,838)    | (1,396,443) | (1,944,788)                             | (2,346,339) | (2,346,339) |
| 25       | Inflation, salary increments and adjustments          | 1,169,785   | 1,711,922   | 2,253,600                               | 2,800,905   | 3,359,156   |
| 26       | Essential growth - one-off                            | 179,536     | 0           | 0                                       | 0           | 0           |
| 27       | Essential growth - ongoing                            | 872,920     | 1,006,093   | 1,006,093                               | 1,006,093   | 1,006,093   |
| 29       | Base budget savings                                   | (654,496)   | (654,496)   | (598,945)                               | (598,945)   | (598,945)   |
| 30       | Post December changes                                 | 411,745     | 411,745     | 356,194                                 | 356,194     | 356,194     |
| 31       | Movement in in year savings target                    | (100,000)   | (200,000)   | (300,000)                               | (400,000)   | (500,000)   |
| 34       |   |             |             |   |             |             |
| 35       | Total revised base budget                             | 25,287,154  | 24,324,324  | 24,217,657                              | 24,263,411  | 24,721,661  |
| 36       | Growth, savings and other budget adjustments          |             |             |   |             |             |
| 37       | Growth <b>proposals</b>                               |             |             |   |             |             |
| 38       | Revenue - one-off                                     | 50,000      | 50,000      | 0                                       | 0           | 0           |
| 39       | Revenue - ongoing                                     | 210,000     | 210,000     | 315,000                                 | 315,000     | 315,000     |
| 42       | Net cost of services                                  | 25,547,154  | 24,584,324  | 24,532,657                              | 24,578,411  | 25,036,661  |
| 43       | Borrowing costs                                       | 0           | 50,000      | 587,000                                 | 1,476,000   | 1,526,000   |
| 44       | Gross treasury income                                 | (7,344,822) | (5,605,619) | (4,996,116)                             | (4,328,325) | (3,870,812) |
| 45       |   | 18,202,332  | 19,028,705  | 20,123,541                              | 21,726,085  | 22,691,849  |
|          | Funding from reserves                                 | (695,793)   | 0           | 0                                       | 0           |             |
|          | Transfers to/(from) earmarked reserves                | 360,000     | (1,640,000) | 360,000                                 | 360,000     | 360,000     |
| 49       | Amount to be financed                                 | 17,866,539  | 17,388,705  | 20,483,541                              | 22,086,085  | 23,051,849  |
|          | Financing   | (= 000 1=0) | (0.500.400) | (0.000.000)                             | (= === ===) | (= 004 0==) |
| 51       |   | (7,033,476) | (6,566,130) | (6,086,929)                             | (5,595,623) | (5,091,957) |
|          | Core Funding  | (7,033,476) | (6,566,130) | (6,086,929)                             | (5,595,623) | (5,091,957) |
| 53       | NDR - renewable energy                                | (369,182)   | (376,566)   | (384,097)                               | (391,779)   | (399,614)   |
| 57       | Retained Business Rates                               | (779,526)   | (569,684)   | (359,842)                               | (150,000)   | (200,000)   |
| 60       | Collection fund surplus/deficit                       | (460,858)   | (300,000)   | (300,000)                               | (300,000)   | (300,000)   |
| 61       | Council tax req'ment before reserves funding          | 9,223,498   | 9,576,325   | 13,352,673                              | 15,648,683  | 17,060,278  |
|          | Contribution to/(Use of) reserves to balance          | 401,401     | 515,919     | (2,781,228)                             | (4,585,932) | (5,493,861) |
| 63<br>64 | budget  Council tax reg'ment after reserves funding   | 9.624.898   | 10.092.244  | 10.571.445                              | 11,062,751  | 11,566,418  |
| 65       |   | 63,639.9    | 64,594.5    | 65,563.4                                | 66,546.9    | 67,545.1    |
| 66       | Band D Council tax                                    | 151.24      | 156.24      | 161.24                                  | 166.24      | 171.24      |
| 67       | Council tax increase from previous year               | 3.4%        | 3.3%        | 3.2%                                    | 3.1%        | 3.0%        |
| 07       | Council tax increase from previous year               | 3.476       | 3.576       | 3.2 /6                                  | 3.170       | 3.078       |
| 68       | Usable balances at year end:*                         | £000        | £000        | £000                                    | £000        |             |
| 69       | General fund balance                                  | (38,133)    | (36,649)    | (33,867)                                | (29,281)    | (23,788)    |
| 70       | Earmarked revenue reserves - allocated                | (4,036)     | (4,396)     | (4,756)                                 | (5,116)     | (5,476)     |
| 71       | Capital receipts                                      | (12,485)    | (3,682)     | (2,560)                                 | (2,042)     | (1,524)     |
| 72       | Total   | (54,654)    | (44,727)    | (41,183)                                | (36,439)    | (30,788)    |
| 73       |   | , , , ,     |             | , |             | ` ,         |
|          | * Excludes balances held for the long term as per the |             |             |   |             |             |
| 74       | Medium Term Financial Strategy                        |             |             |   |             |             |
| 75       |   |             |             |   |             |             |