

Thriving, healthy, and inclusive communities

Nurturing healthy, safe, and resilient communities in our rural and urban areas while being responsive to the impact of national changes on local need. Championing local businesses, local food production and a thriving, sustainable local economy and fostering community cohesion and inclusion

- Promote sustainable economic development
- Strengthen community engagement and inclusion
- Enhance public health
- Create safe and clean environments

What we will do:

- Fulfilment of statutory safeguarding duty
- Anti-social behaviour service delivery
- Domestic Abuse Sanctuary Scheme
- You Move
- Move Together
- Performing Arts Grants Scheme
- Community Lottery Scheme
- Work in partnership with the creative sector to develop and successfully adopt a Culture, Heritage and Creative Industries Strategy for South and Vale
- S106 public art funding
- Health Inequalities Action Plan – Healthy Didcot (Didcot Garden Town)
- Health Inequalities Action Plan – Berinsfield Health and Wellbeing (Berinsfield Garden Village)
- Work in partnership with strategic health partners
- Leisure projects as detailed within the Capital Investment Programme
- Provision of council-operated leisure centres
- Community Grant schemes
- Community Cohesion Plan
- Equalities Road Show
- Community Hub provision
- Business support and engagement
- UK Shared Prosperity Fund 2025-26 delivery (extended)
- Rural England Prosperity Fund 2025-26 delivery (extended)
- CCTV Hub project
- Great Haseley Trading Estate Vehicle Depot Project
- Implementation of the council's Joint Air Quality Action Plan 2023-2028
- Waste Resources and Street Cleansing Strategy Action Plan
- Food hygiene inspections
- Nature and Climate Action Plan (NCAP) delivery
- South Chilterns Catchment Partnership
- Thame Catchment Partnership
- Wallingford Bathing Water Status
- The Mill Brook River Project

How we'll go about this

We will take a multifaceted approach based on direct action, working in partnership, and exerting influence.



How we will do it



Direct Action

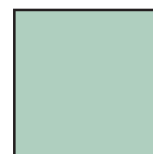


Working in Partnership

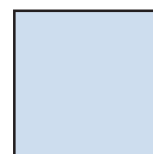


Exerting Influence

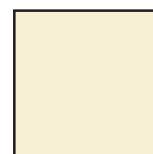
When we will do it



Within the period of the Annual Delivery Plan 2026/27



Beyond the period of the Annual Delivery Plan 2026/27 (i.e. 2027/28 or later)



Ongoing/business as usual

Outcomes	How we will do it:	How we will measure progress	How we will report it	Reporting
Work in partnership to enhance health and wellbeing in our communities		• Total number of safeguarding referrals	• Number & narrative (retrospective)	Quarterly
		• Number of safeguarding referrals which met the threshold for action	• Number/% & narrative(retrospective)	Quarterly
		• Number and type of anti-social behaviour (ASB) incidents reported to Community Safety Partnership members	• Number & narrative (retrospective)	Quarterly
		• Number of anti-social behaviour (ASB) Community Trigger applications made	• Number & narrative (retrospective)	Quarterly
		• Percentage of anti-social behaviour (ASB) Community Trigger applications which met threshold	• % & narrative (retrospective)	Quarterly
		• Number of referrals to South and Vale Domestic Abuse Sanctuary Scheme	• Number & narrative (retrospective)	Quarterly
		• Number of people (You Move) and families (Move Together) participating in the council's physical activities programmes/ events	• Number (increase)	Quarterly
		• Outcomes of the council's physical activity programmes/events (You Move & Move Together)	• Narrative	Quarterly
		• Percentage of performing arts grants awarded and paid	• 100%	Annual
		• Percentage of projects funded by performing arts grants completed (fully spent) within one year of award	• 95%	Annual
		• Total external investment leveraged as a percentage of performing arts grant awards	• £ and % (retrospective)	Annual
		• Total number of participants directly involved in projects funded by performing arts grant awards	• Number of actual participants compared to number of participants projected in grant bids (retrospective)	Annual
		• Total number of audience members directly benefitting from performing arts grant awards	• Number of actual audience members compared to number of audience members projected in grant bids (retrospective)	Annual
		• Number of community lottery tickets sold, and annual estimated income generated	• Number & £ (retrospective)	Annual

Outcomes	How we will do it:	How we will measure progress	How we will report it	Reporting
Work in partnership to enhance health and wellbeing in our communities		• Annual narrative on community lottery causes and awards	• Narrative	Annual
		• Culture, Heritage and Creative Industries Strategy adopted	• Yes/No (Summer 2027)	Annual
	 	• Drawdown of S106 monies to fund public art both directly and in partnership with external organisations	• £ S106 monies drawn down and number of projects funded (retrospective)	Annual
		• Health Inequalities Action Plan reporting – Healthy Didcot (Didcot Garden Town) – South and Vale joint reporting	• Narrative (retrospective)	Six-monthly
		• Health Inequalities Action Plan reporting – Berinsfield Health and Wellbeing (Berinsfield Garden Village)	• Narrative (retrospective)	Six-monthly
		• Attendance at strategic health meetings	• Number & narrative (retrospective)	Annual
		• Number of leisure centre improvement projects underway	• 6	Annual
		• Number of leisure centre improvement projects completed	• Number & narrative (retrospective) as projects complete	Annual
		• Number of leisure centre visitors	• Number (retrospective)	Quarterly
		• Increased total participation in council-operated leisure facilities	• X% - target 5% increase	Quarterly
		• Increased disability participation in council-operated leisure facilities	• X% - target 4% increase	Quarterly
		• Increased concessionary participation in council-operated leisure facilities	• X% - target 5% increase	Quarterly

Outcomes	How we will do it:	How we will measure progress	How we will report it	Reporting
Work in partnership to enhance health and wellbeing in our communities		Average social value of participant	£ per participant – target of £93 & narrative	Annual
		User satisfaction of council-operated leisure facilities	X%+ Positive Outcome	Annual
		- Total value of grants awarded - Number of organisations supported	£ - X number	Annual Annual
	 	- Number of migration households (Afghan, Homes for Ukraine, Asylum seekers) supported by council - Number of projects to promote community cohesion and inclusivity with migrant individuals - Attendance/participation of migrant individuals in local community projects	- X number - X number - X number	Six-monthly Six-monthly Six-monthly
Promote equalities within our communities		- Public participation in equalities road show events: - Number of events held - Number of attendees - Feedback following the event - Narrative feedback	5 or more events, then report retrospectively on: - Number - Number - Number (smiley-face balls) - Narrative	Annual
Support residents via the Community Hub		Number of residents accessing community hub services	Number of emails and phone calls into the service (retrospective), plus a breakdown of the total into categories (ARAP, Cost of Living, Food, Ukraine, Other)	Monthly
		Impact of community hub services	Narrative – to include case studies and an impact report based on survey responses from residents using the service	Annual

Outcomes	How we will do it:	How we will measure progress	How we will report it	Reporting
Promote a thriving and sustainable local economy		• Business engagement activities (joint for South and Vale): • Number of South and Vale Business Support Newsletter subscribers • South and Vale Business Support Newsletter open rate • Number of visitors to SouthernOxfordshire.com • Number of Visit Southern Oxfordshire Newsletter subscribers	• Number (increase) • 33% (generally accepted industry standard for public sector newsletter open rate) • 1000 visits per month • 500 subscribers in year (total)	Quarterly Quarterly Quarterly Quarterly
		• Delivery of direct business support: • Planning enquiry supported • Businesses supported to improve sustainability • Businesses supported to engage in inclusive economy initiatives • Businesses supported to access finance • Businesses supported to engage with wider council services • Businesses signposted to external support • Organisations engaging with Visitor Economy Support	• 10 businesses per year • 15 businesses per year • 15 businesses per year • 20 businesses per year • 10 businesses per year • 15 businesses per year • 25 organisations per year	Quarterly Quarterly Quarterly Quarterly Quarterly Quarterly Quarterly
		• Delivering the UK Shared Prosperity Fund and Rural England Prosperity Fund 2025-26 (extended)	• 100% of funds committed ahead of the year-end deadline (31 March 2026) – reporting will confirm the amount of funding committed (£), RAG/ and narrative update • Funding allocation: • UKSPF - £327,146 • REPF - £219,934	Quarterly

Outcomes	How we will do it:	How we will measure progress	How we will report it	Reporting
Take action to improve the safety and cleanliness of the local environment		Completion of CCTV Hub project	RAG & trajectory	Six-monthly
		Great Haseley Trading Estate Vehicle Depot Project progress (joint South and Vale project)	RAG, trajectory & narrative update – target completion Autumn 2026	Quarterly
		Increased recycling across all council-operated leisure facilities	X% - target of 50%	Annual
		Number of Air Quality Management Areas (AQMA) in the district	Number (decrease) – target of 1 for 2026/27	Annual
		- Food hygiene inspections: - Percentage of food businesses with a hygiene rating of 3 or above - Percentage of annual food hygiene inspections completed	% (increase) – ongoing target of 97% % (increase) – ongoing target of 98%	Quarterly Quarterly
		Number of projects to promote and enhance water quality including driving the improvements in the ecological health of our rivers	4 & narrative	Annual
		Narrative on activity to influence Thames Water, the Environment Agency and the Department for Environment, Food and Rural Affairs (Defra) to improve the ecological health of rivers and waterways in South Oxfordshire	Narrative	Annual
		- Envirocrime data:¹ - Number of fly tips - Percentage of fly tips with formal investigation - Number of abandoned vehicles - Percentage of abandoned vehicles with formal investigation	- Number (decrease) – ongoing target of 190 % (increase) - ongoing target of 95% - Number (decrease) – ongoing target of 170 % (increase) – ongoing target of 95%	Quarterly Quarterly Quarterly Quarterly

¹Due to the significant time lag between the council inputting data into Wastedataflow and then the information being published by Defra, figures are provisional and whilst there isn't expected to be any change, there is the possibility of some small variations.